

Workday Rising 2017 Financial Analyst Day



Welcome

# Agenda

<b>&gt;</b>	Welcome	Robynne Sisco
<b>&gt;</b>	Opening Remarks	Aneel Bhusri
<b>&gt;</b>	Product Update: HCM Financials Workday Cloud Platform Prism Analytics	Barbry McGann Betsy Bland Dan Beck, Jon Ruggiero Pete Schlampp
<b>&gt;</b>	Go to Market	Chano Fernandez Emily McEvilly
<b>•</b>	Financial Review	Robynne Sisco
<b>&gt;</b>	Q&A	

### Safe Harbor Statement

This presentation contains forward-looking statements that involve risks, uncertainties, and assumptions. If any of these risks or uncertainties materialize or if any of these assumptions prove incorrect, the results of Workday could differ materially from the results expressed or implied by these forward-looking statements. All statements other than statements of historical fact could be deemed forward-looking statements, including any projections of revenues, gross margins, earnings, or other financial items; any statements regarding strategies or plans of management for future operations; any statements concerning new features, enhancements, or upgrades to our existing applications or services or plans for future applications or services; statements about current or future economic conditions; and any statements of belief. The risks and uncertainties referred to above include, but are not limited to, our history of losses and expectations as to future losses, limited operating history, competition, management of growth, development of the market for enterprise cloud computing, market acceptance of our applications and services, breaches of our security measures, fluctuations in our operating results, interruptions or delays in the provision of our services, risks associated with selling to larger enterprise customers, and adverse changes in general economic or market conditions. Further information on risks that could affect the financial results of Workday is included in our filings with the Securities and Exchange Commission which are available on the Workday investor relations webpage: <a href="https://www.workday.com/company/investor relations.php">www.workday.com/company/investor relations.php</a>.

Workday assumes no obligation for and does not intend to update any forward-looking statements. Any unreleased services, features, functionality or enhancements referenced in any Workday document, roadmap, blog, our website, press release or other public statement that are not currently available are subject to change and may not be delivered as planned or at all. Customers who purchase Workday applications and services should make their purchase decisions based upon services, features, and functions that are currently available.

### **Use of Non-GAAP Financial Measures**

This presentation includes non-GAAP financial measures we believe provide investors and others with additional information regarding Workday's results. Workday has provided a reconciliation of each non-GAAP financial measure used in this presentation to the most directly comparable GAAP financial measure in an Appendix at the end of this presentation.

Workday's management uses non-GAAP financial measures to understand and compare operating results across accounting periods, for internal budgeting and forecasting purposes, for short- and long-term operating plans, and to evaluate Workday's financial performance and the ability of operations to generate cash. Management believes the use of non-GAAP financial measures reflects Workday's ongoing business in a manner that allows for meaningful period-to-period comparisons and analysis of trends in Workday's business, as they exclude expenses that are not reflective of ongoing operating results. Management also believes that non-GAAP financial measures provide useful information to investors and others in understanding and evaluating Workday's operating results and future prospects in the same manner as management and in comparing financial results across accounting periods and to those of peer companies. The use of non-GAAP financial measures has certain limitations as they do not reflect all items of income and expense that affect Workday's operations. Non-GAAP financial measures should be considered in addition to, not as a substitute for or in isolation from, measures prepared in accordance with GAAP. Further, non-GAAP measures may differ from the non-GAAP information used by other companies, including peer companies, and therefore comparability may be limited. Management encourages investors and others to review Workday's financial information in its entirety and not rely on a single financial measure.



**Opening Remarks** 

### What We Hope You Take Away

- 1 We are an innovator and put customers first
- 2 Major investments in all app areas
- 3 Bringing plan, execute and analyze together for the first time
- 4 Opening up the cloud platform



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**HCM** in the Cloud

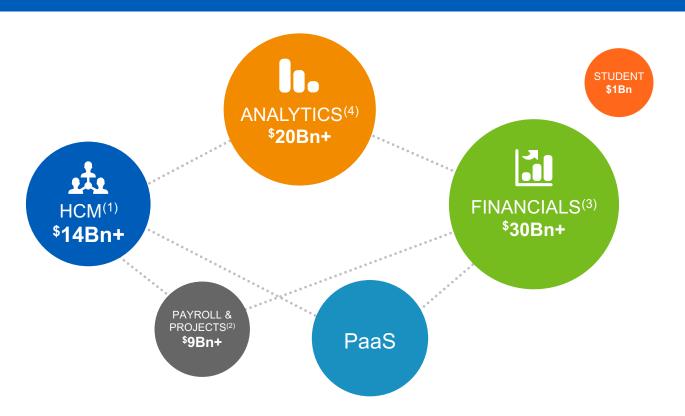
# Agenda

<b>•</b>	HCM Market Opportunity
<b>•</b>	Undisputed Leader in Large Enterprise
<b>•</b>	Strong Global Presence
•	Momentum in the Medium Enterprise
•	Vision for the Future and Investment Strategy

# Agenda

<b>•</b>	HCM Market Opportunity

# Large \$74Bn+ Opportunity



Sources: (2017 estimates, newly GA products highlighted in orange)

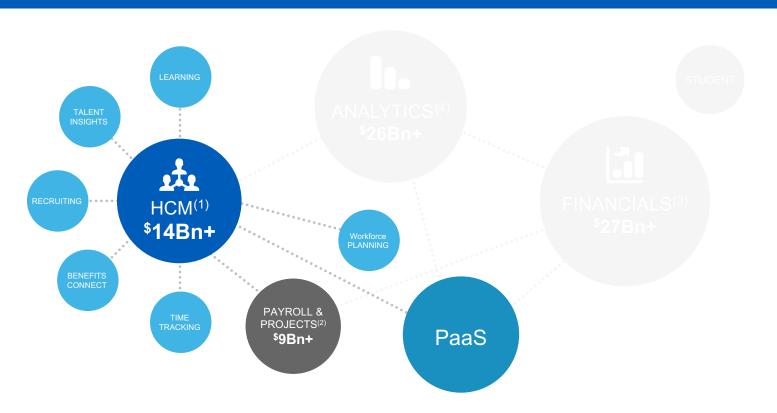
(4) Financial Perf & Strategy Mgmt Apps + Workforce Analytic Apps + BI & Analytics Tools from IDC WW Business Analytics Software Forecast, 2016-2020 (Aug 2016) #US41655216

<sup>(1)</sup> Human Capital Management Applications from IDC WW HCM & Payroll Applications Forecast, 2017-2021 (June 2017) #US42766017

<sup>(2)</sup> Payroll Applications from report above and Project & Portfolio Management from IDC WW ERM Applications Forecast. 2017-2021 (June 2017) #US42827617

<sup>(3)</sup> Financial Applications and Procurement from IDC WW ERM Apps Forecast, 2017-2021 (July 2017) #US42830016

### With Significant Addressable Market in HCM



Sources: (2017 estimates, newly GA products highlighted in orange)

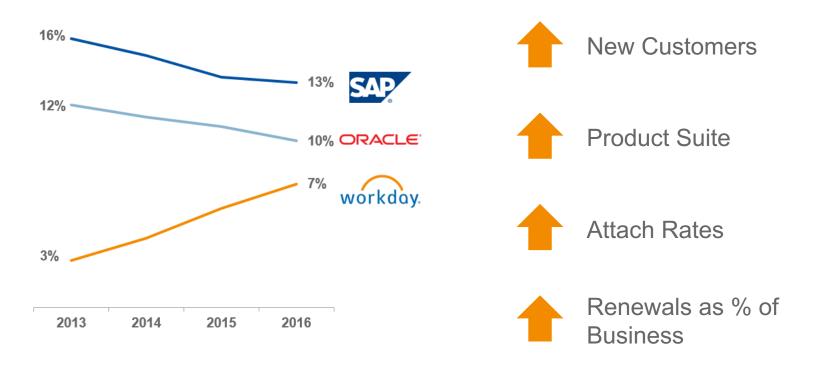
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<sup>(3)</sup> Financial Applications and Procurement from IDC WW ERM Apps Forecast, 2017-2021 (July 2017) #US42830016

### Continuing to Gain Market Share in HCM



<sup>1.</sup> Based on HCM-only – IDC: WW HCM and Payroll Applications Market Shares, 2015: Cloud Goes Global and WW HCM and Payroll Applications Market Shares, 2016: Growth Across the Board Workday Confidential

# Gartner MQ for Cloud HCM Suites for Midmarket and Large Enterprises

Figure 1. Magic Quadrant for Cloud HCM Suites for Midmarket and Large Enterprises

### Gartner.

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Source: Gartner, "Magic Quadrant for Cloud HCM Suites for Midmarket and Large Enterprises Published: 15 August 2017ID: G00311577 Analyst(s): Ron Hanscome | Melanie Lougee | Helen

Poitevin | Chris Pang | Jeff Freyermuth | Sam Grinter | John Kostoulas | Mike Burden



Workday Is a Leader

Ability to Execute and Completeness of Vision

Source: Gartner (August 2017)

# Forrester Wave: SaaS Human Resource Management Systems (HRMS)

FIGURE 3 Forrester Wave™: SaaS Human Resource Management Systems, Q3 '17



### FORRESTER®

The Forrester Wave™: SaaS Human Resource Management Systems, Q3 2017

Eight Comprehensive HR Solution Providers That Matter And How They Stack Up

by Paul D. Hamerman with Christopher Andrews, Sara Sjoblom, Bill Seguin, and Andrew Reese

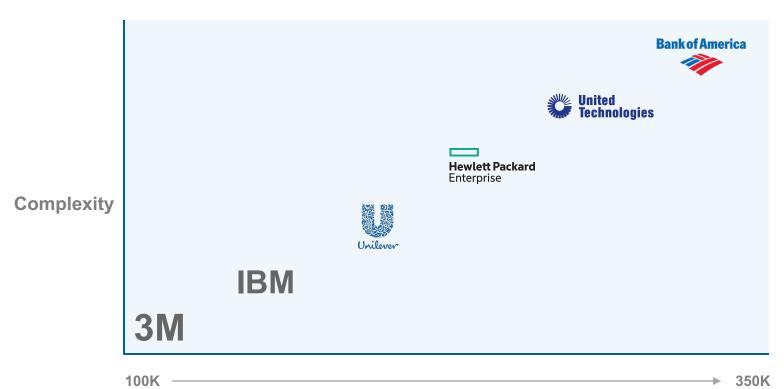
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# Agenda

•	Undisputed Leader in Large Enterprise

# FORTUNE

### Workday Has Set the Standard



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405K

Reports

Reporting

90K

**Employees** 

Payroll

18K

Reviews

Performance



A day in the life

January 2017: 9M Transactions/ **Peak Volumes** 



Time Off Requests Daily

Absence

125K

**Enter Time Users Daily** 

Time Tracking

6.7K

**Applicants Daily** 

Recruiting





# We Are Raising the Bar



**Workers** 

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# Agenda

•	Strong Global Presence

### Built for Globalization and Localization



### Localizations



Configurations

Integrations

### Companies Managing Global Workforce with HCM



Countries 177

Employees 350K

Duration **15mo** 



Countries **75** 

Employees 170K

Duration **12mo** 



Countries 60

Employees

170K

Duration **14mo** 



Countries 100

# Employees

120K

Duration **14mo** 



Countries

22

Employees

105K

Duration **16mo** 



Countries **50** 

Employees **75K** 

Duration **12mo** 



Countries 100

Employees **60K** 

Duration **17mo** 



Countries

39

Employees **45K** 

Duration **9mo** 



Countries **60** 

Employees **30K** 

Duration **12mo** 



Countries

80

Employees 25K

Duration **11mo** 

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# Agenda

•	Momentum in the Medium Enterprise

### Rapid Growth in Medium Enterprise Segment



<sup>\*</sup> Company internal data. Represents number of customers with less than 3,500 Employees. Workday Confidential

### Doubled Down Investment in Mid-Market



Implementation tools to automate deployment process



Preconfigured application content (WD-Set-Up)- grown content 70%



75 Prebuilt integrations for midmarket (Connectors)

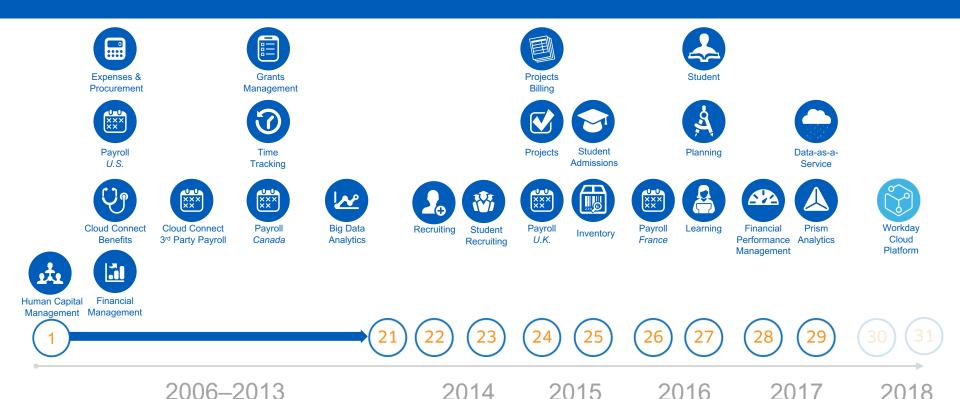


Prebuilt Reports (>3000) and 24 dashboards

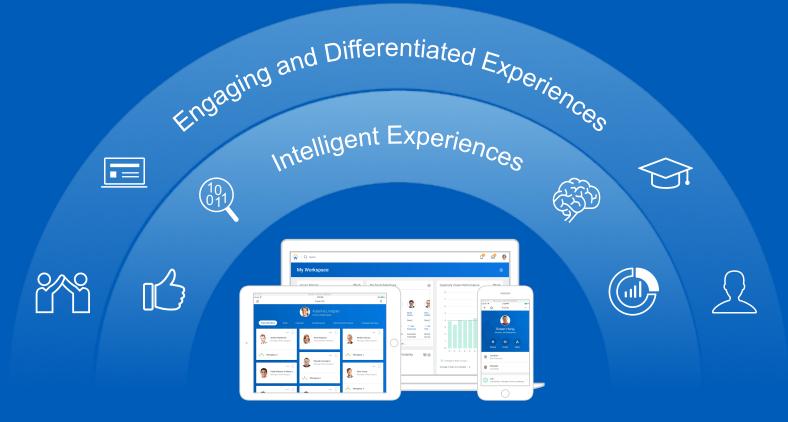
# Agenda

<b>•</b>	Vision for the Future and Investment Strategy

### **Customer Driven Innovation**

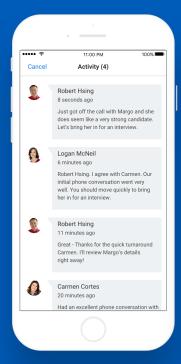


**ONE Architecture** 

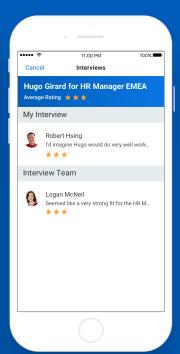


**Core Business Applications** 

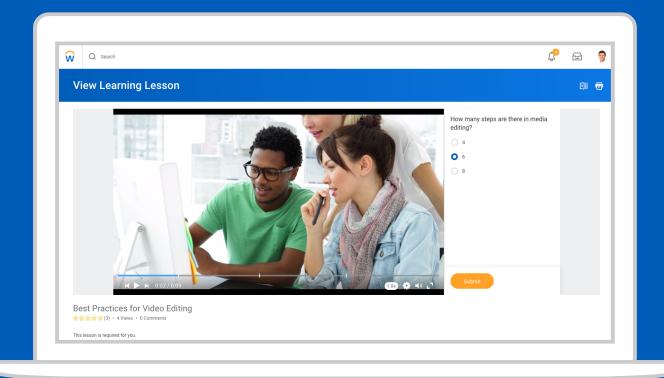
### Recruiting



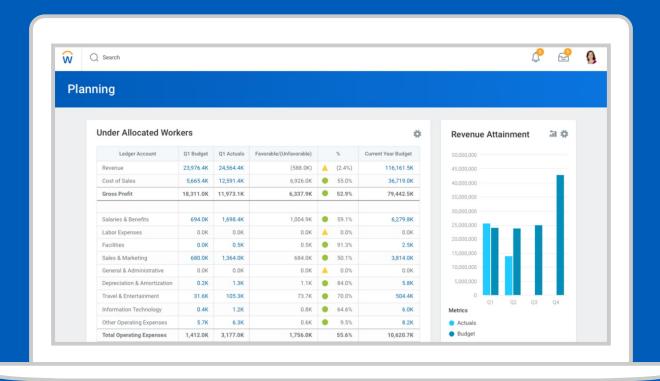




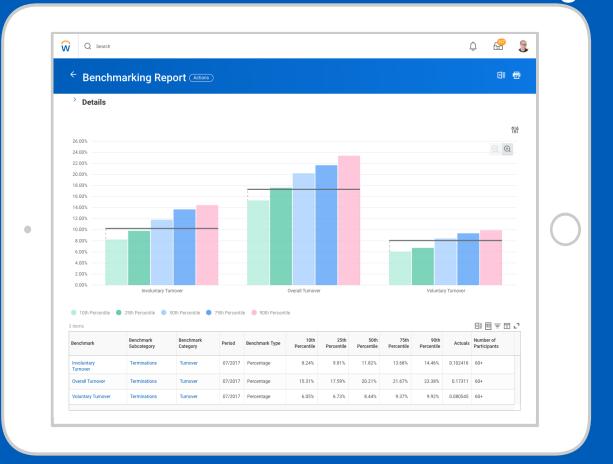
# Learning: Interactive Video



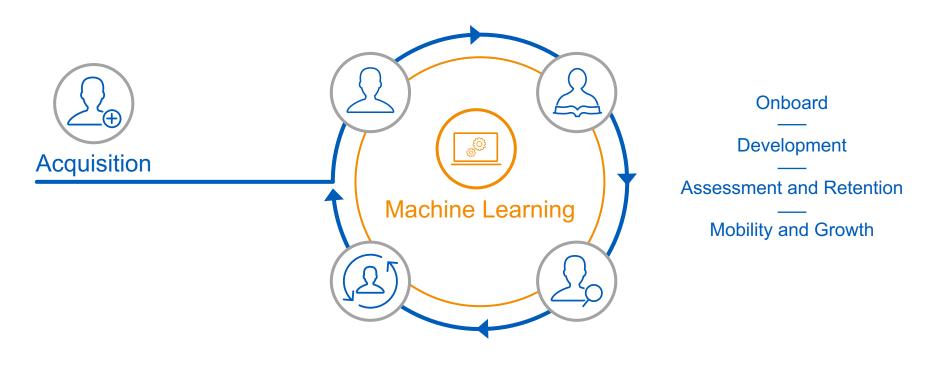
### Workforce Planning



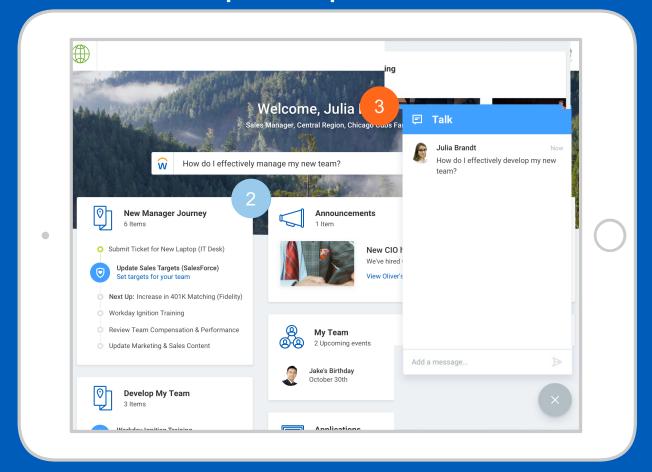
### Data-as-a-Service: Benchmarking



### Connected and Continuous Talent Growth Through ML



### People Experience



### Key Takeaways

- 1 Undisputed leader in Cloud HCM Suites
- 2 Proven global solution
- 3 Strong momentum and growth in the medium enterprise
- 4 Relentless focus on customer-driven innovation
- More runway for Workday in HCM



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Q&A



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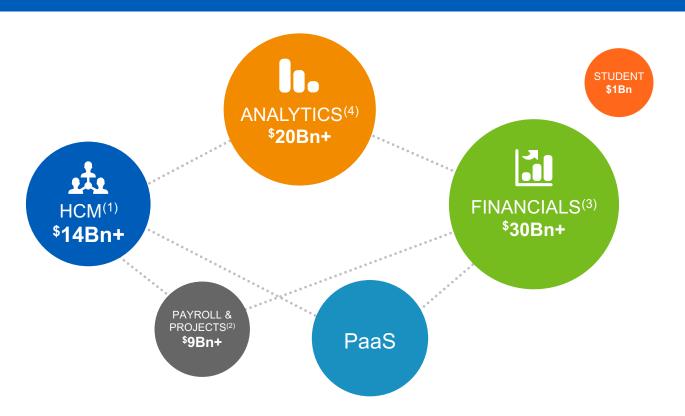


Financials in the Cloud

## Agenda

- Addressable Market Opportunity
- What Moves the Cloud Financials Market
- Workday Financial Management Momentum

### Large \$74Bn+ Opportunity



Sources: (2017 estimates, newly GA products highlighted in orange)

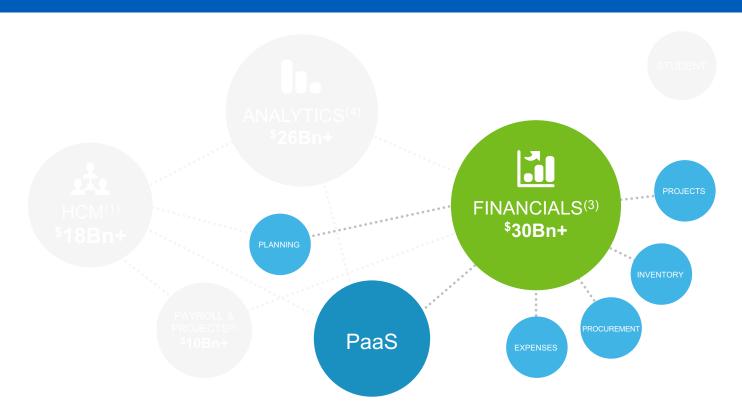
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<sup>(3)</sup> Financial Applications and Procurement from IDC WW ERM Apps Forecast, 2017-2021 (July 2017) #US42830016

### Financials Opportunity Still in Early Stages



Sources: (2017 estimates, newly GA products highlighted in orange)

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#### Financial Cloud Adoption Cycle Just Beginning

"SaaS will drive faster FMS replacement cycles as it matures. Twice as many North America based companies will be replacing their FMS solutions in 2020 compared with in 2015. The midmarket will lead this transition."

"There will be a greater shift toward SaaS FMS as historical on-premises deployments reach end of life within organizations."

#### Gartner

Source: Gartner, Magic Quadrant for Cloud Core Financial Management Suites for Midsize, Large and Global Enterprises," by Nigel Rayner, Robert Anderson, John E. Van Decker, 19 June 2017.

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### Agenda

- Addressable Market Opportunity
- What Moves the Cloud Financials Market

Workday Financial Management Momentum

#### A Finance Technology Evolution Is Underway



# Pace of Adoption Driven by Confluence of Three Key Things



#### Increasing Maturity of Cloud Financials Offerings

Gartner Magic Quadrant for Cloud Core Financial Management Suites for Midsize, Large and Global Enterprises

#### **Gartner**

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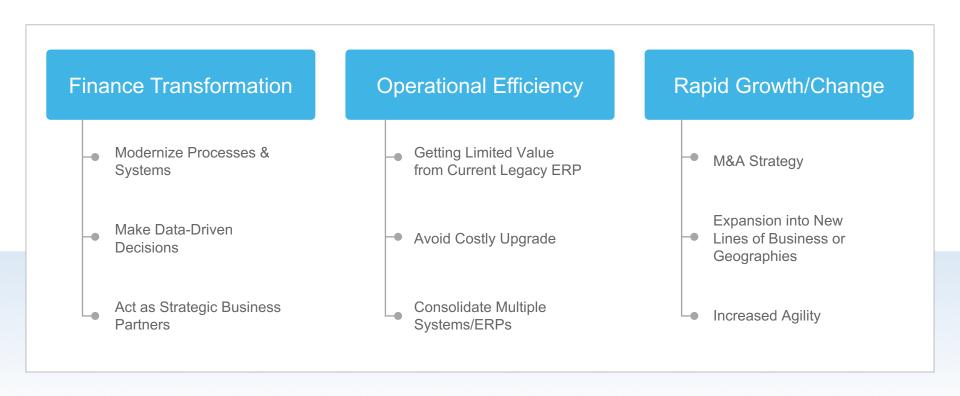


Workday
Is a Leader

• • •
Ability to Execute and
Completeness of Vision

Source: Gartner (June 2017)

#### Catalysts for Cloud Financials Adoption



#### UNUM: Finance Transformation and Operational Efficiency

#### **NYSE:UNM**



9K+ Employees



US, UK, Ireland



\$11B in revenue



#258
Fortune 500





- Risk of maintaining the growing number of disparate corporate applications became too great (200+ corporate applications; more than 20 years old GL)
- Heavy customization, leading to manual and timeintensive processes; difficult to upgrade



- Single source of truth across HR, finance, payroll, and spend
- US, UK and, Ireland now on the same global system
- Real-time insight
- Flexibility to adapt to change
- Innovative technology

### Panera: Operational Efficiency & Rapid Growth

#### NASDAQ:PNRA



50K Employees



2,000 Bakeries



U.S. and Canada



\$4.5B in revenue





- Expansion into new business areas like delivery, self-service ordering and table-side service
- Expiring systems that couldn't support continued growth (current finance system was no longer supported by vendor)
- Inefficiency due to system workarounds and manual processes



- Single source of truth across HR, finance, and payroll, providing a better understanding of financials related to people
- Reports and processes more efficient (decreases in report times)
- Each GM will be held accountable for their line of business

### AON: Operational Efficiency and Rapid Change

#### **NYSE:AON**







60 Countries Forbes Global2000

#444 Forbes Global 2000





- Company has come together through a series of 500+ acquisitions and needed a system that could support continued change
- No global view of the business, especially after merged entities continue to join
- Facing costly upgrade



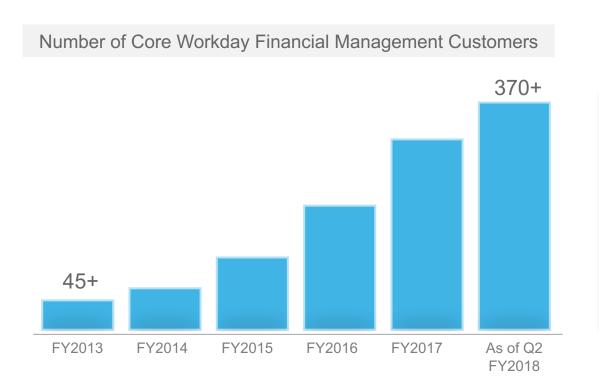
- Simplified M&A and divestitures, as demonstrated by the recent divestiture of Alight and continued acquisitions
- Single source of truth across HR, finance, and payroll
- · Painless upgrades

\* Revenue as of calendar 2016.
 Workday Confidential

### Agenda

- Addressable Market Opportunity
- What Moves the Cloud Financials Market
- Workday Financial Management Momentum

#### Strong Adoption of Workday Financial Management



#### **Drivers for Growth**

- Early, consistent customer adoption in the medium enterprise
- 2. Focus on customer success and referenceability as we go up-market
- 3. Continuous Innovation

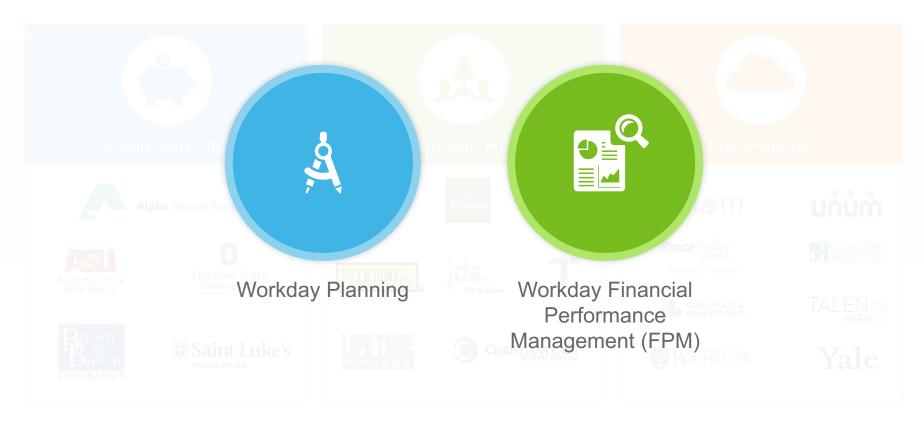
#### Strong Referenceable Brands



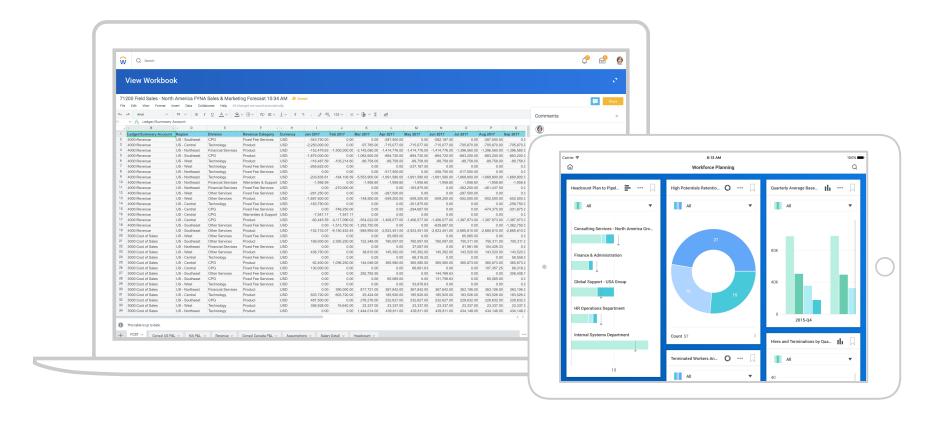
## Midmarket Driving Initial Adoption But Enterprise Awareness Growing



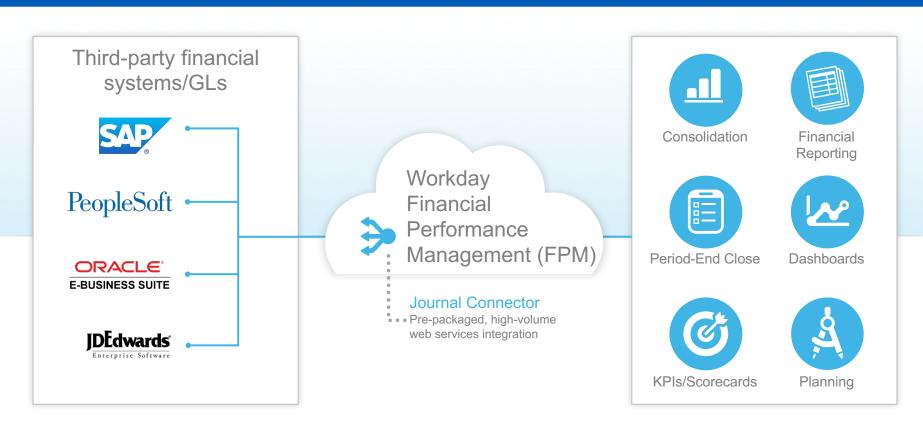
### Entry Points into Finance Organization



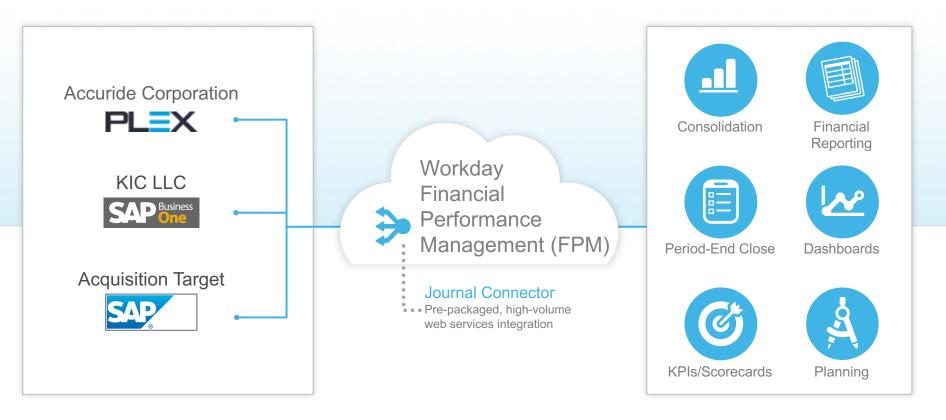
# The Only Single Cloud-Based System for Planning, Transactions, and Analytics



### Workday Financial Performance Management



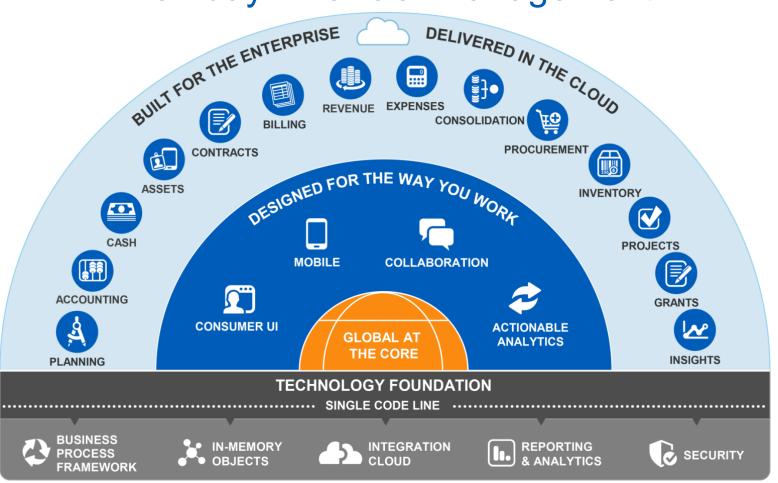
### Accuride's Workday FPM Deployment





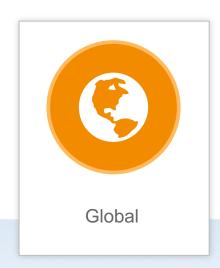
**Product Strategy** 

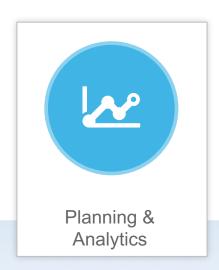
#### Workday Financial Management



## **Key Investment Themes**







#### Industry Influenced

Professional and

**Business Services** 

#### Key Focus Areas:

- Project Management
- Resource Management
- Time and Expense Tracking
- Project Billing
- Project Accounting



Software and

Technology

#### Key Focus Areas:

- Integration to Salesforce
- Advanced Revenue Recognition
- Renewals
- Order Capture and Fulfillment Tracking



Financial Services

& Insurance

#### Key Focus Areas:

- Advanced Allocations
- Average Daily Balance



Healthcare

#### Key Focus Areas:

Materials Management



Hospitality

#### Key Focus Areas:

- Supplier Portal
- Asset Management



Education,

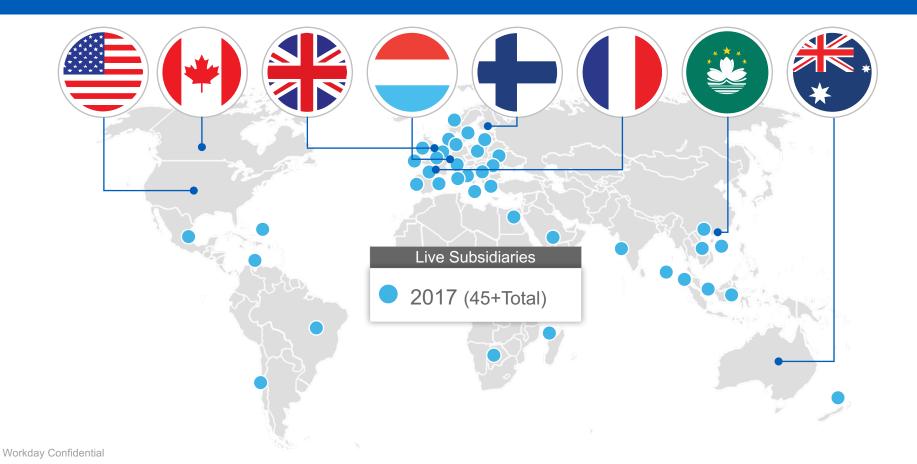
Government,

and Not for Profit

#### Key Focus Areas:

- Grants
- Endowment Accounting
- Commitment Accounting

## Financials Customers Live Globally



### Key Takeaways

- 1 Early market leader in large and rapidly expanding cloud financials market
- 2 Key adoption catalysts supported by multiple product entry points
- Moving up market with growing list of referenceable customers
- 4 Investment in product innovation to drive global and industry specific opportunities
- Well-positioned to gain share as market accelerates adoption curve over next 5 years



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Q&A

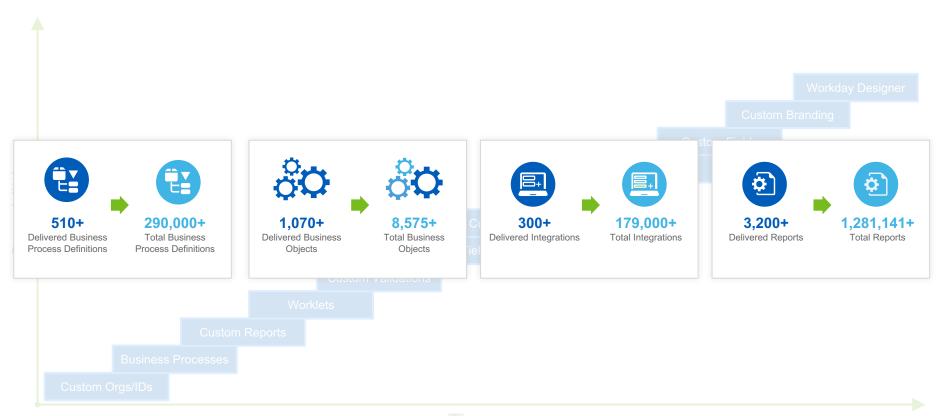


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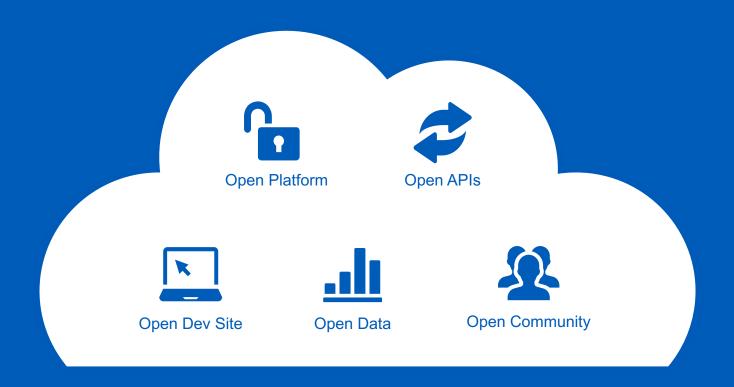
The Workday Cloud Platform

#### **Extensibility Journey**



Time

### The Workday Cloud Platform



#### Workday Cloud Platform Services





Workday Human Capital Management



Workday Financial Management



Workday Student

#### Technology Services



Presentation Services



Workflow



Conversation Services



Data and Analytics

#### Core Services



Application Lifecycle



Data Modeling

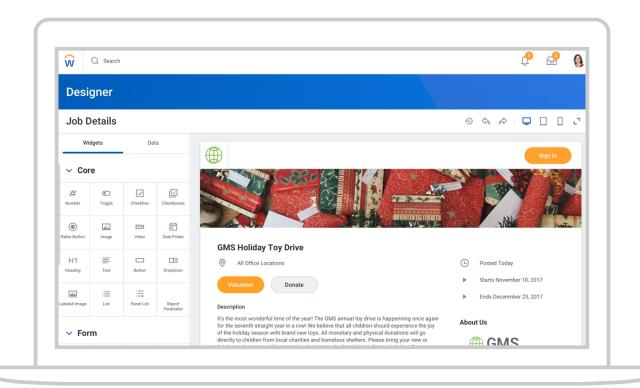


Integration

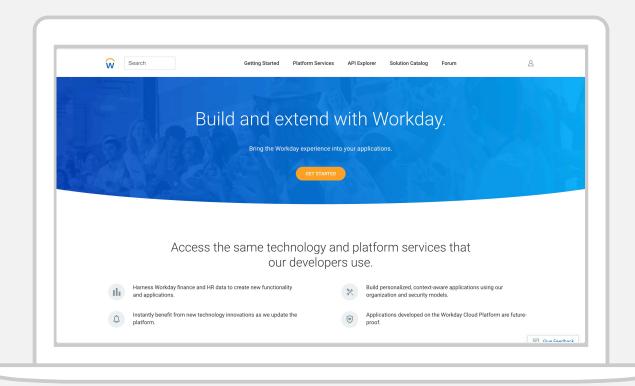


Security

## Workday Designer



#### **Developer Site**





































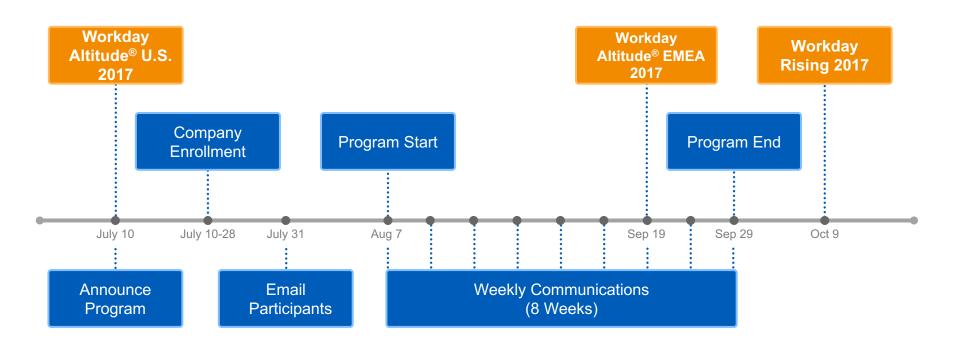








#### **Developer Program Timeline**



#### **Application Use Cases**



# **Composite Applications**

Employee portal

Global payroll

HR help desk

Wellness

Charitable giving

# **External Applications**

Emai

Calendar

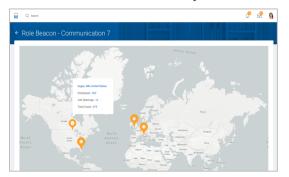
Chat

Third party applications

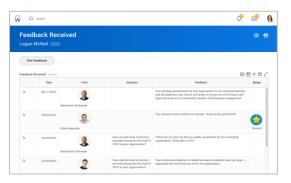
Workday Core Applications

#### Early Adopter Program Examples

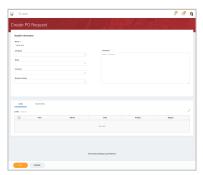
#### **Talent Mobility**



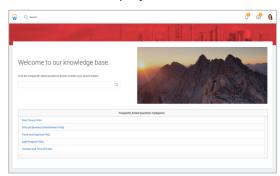
Peer-to-Peer Feedback



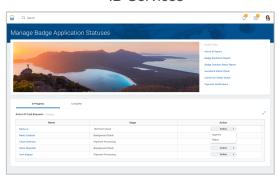
Supplier Requisitions



**Employee Portal** 



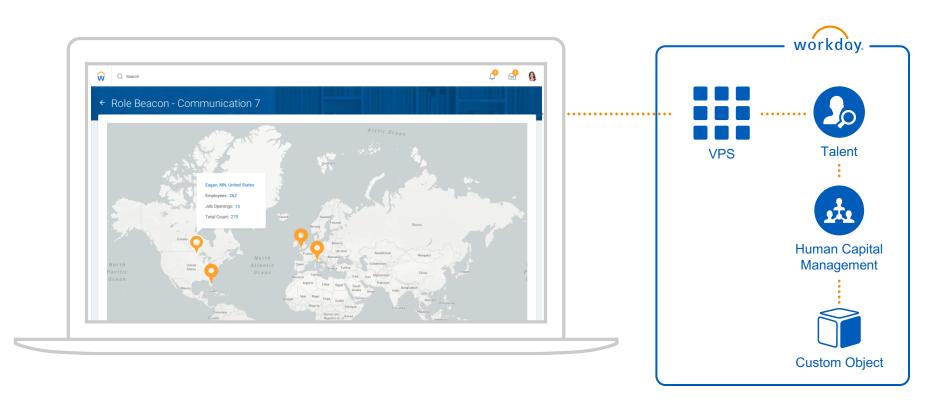
**ID Services** 



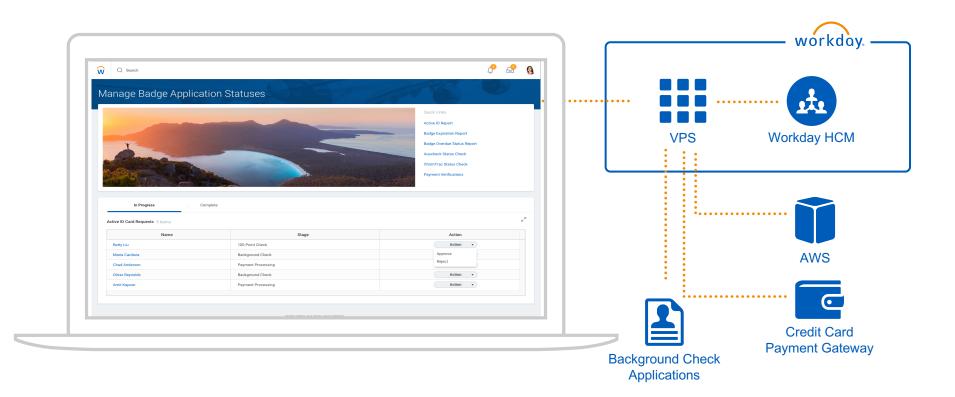
Safety Services



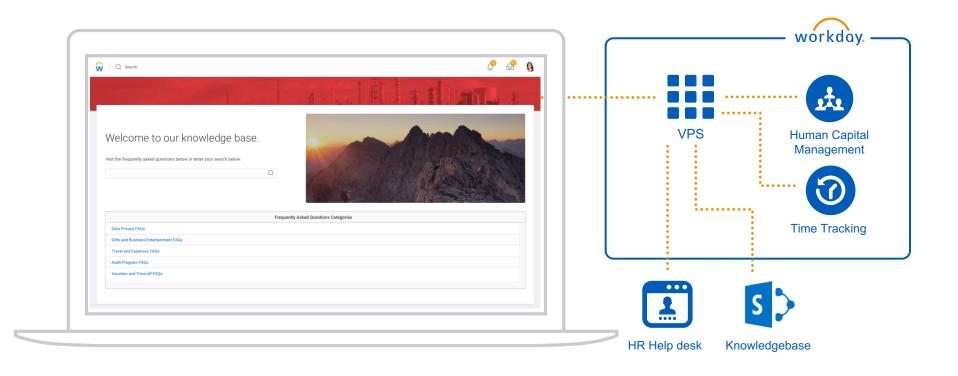
## **Talent Mobility**



#### **ID** Services



## **Employee Portal**



#### Product Roadmap





#### **Early Adopter Program**

#### **Limited GA**

#### Partner Developer Program

#### **Application**

- Workday Financial Management (8): Expenses, Procurement, Revenue, Projects
- Workday Human Capital Management (16): Core HR, Recruiting, Talent, Payroll, Time
- Workday Student (4): Curriculum, Financials, Records

#### **Technology**

- Presentation Services: VPS
- Workflow: Phase I
- Conversation Services: Talk
- Data & Analytics: Time Series Forecasting Model

#### Core

- Application Lifecycle: Phase I
- Data Modeling: Extension Objects
- Integration: Outbound Webhooks, api.workday.com
- Security: Authentication, User Management

#### **Application**

- Workday Financial Management (24+): Expenses, Procurement, Revenue, Projects
- Workday Human Capital Management (50+): Core HR, Recruiting, Talent, Payroll, Time
- · Workday Student (6+): Curriculum, Financials, Records, Housing

#### **Technology**

- Presentation Services: Designer
- Workflow: Phase II
- Conversation Services: Workday Bot
- Data & Analytics: Workday Query Language Phase I

#### Core

- Application Lifecycle: Phase II
- Data Modeling: Stand Alone Objects
- Integration: Inbound Webhooks
- Security: Custom Domains Phase I



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Q&A



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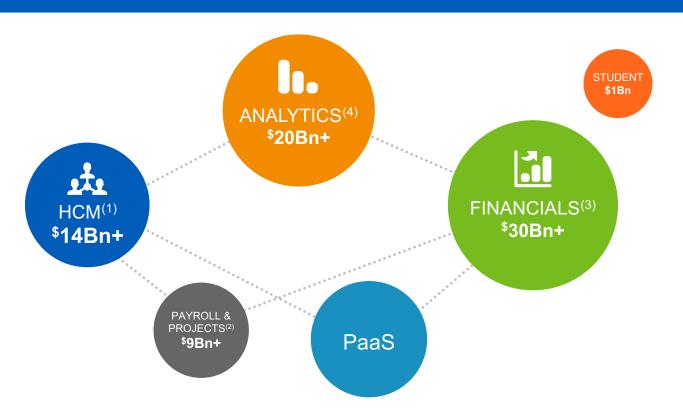


Workday Analytics Update

## Agenda

- Workday Analytics Update and Overview
- Workday Prism Analytics
- Analytics Strategic Focus

## Large \$74Bn+ Opportunity



Sources: (2017 estimates, newly GA products highlighted in orange)

(4) Financial Perf & Strategy Mgmt Apps + Workforce Analytic Apps + BI & Analytics Tools from IDC WW Business Analytics Software Forecast, 2016-2020 (Aug 2016) #US41655216

<sup>(1)</sup> Human Capital Management Applications from IDC WW HCM & Payroll Applications Forecast, 2017-2021 (June 2017) #US42766017

<sup>(2)</sup> Payroll Applications from report above and Project & Portfolio Management from IDC WW ERM Applications Forecast. 2017-2021 (June 2017) #US42827617

<sup>(3)</sup> Financial Applications and Procurement from IDC WW ERM Apps Forecast, 2017-2021 (July 2017) #US42830016

#### Workday Strategic Focus

Back-Office Employees Business
Administrators and Managers Users

Core
Administrative
Systems

HR and Financials Records, Compliance, and Core Processing Strategic Enterprise Administration Systems

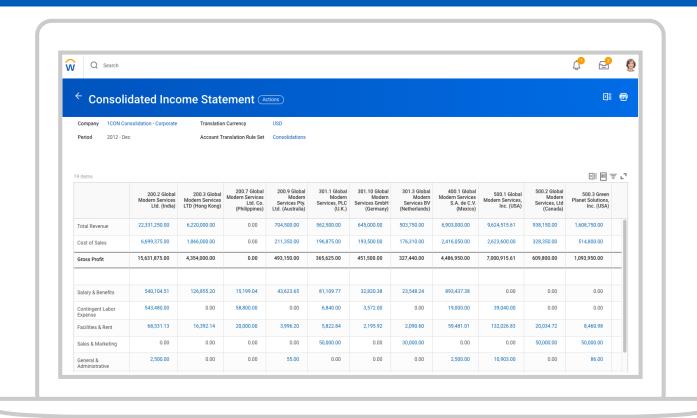
Strategic HR and Financials Processes

Business
Management
Solutions

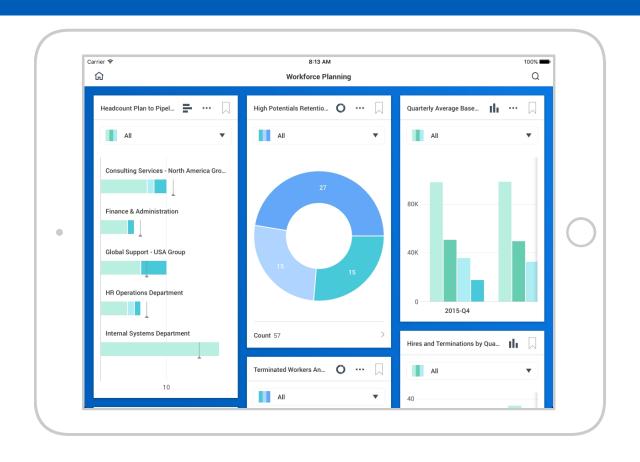
**Planning and Analytics** 

Predict | Alert | Recommend | Trend Compare and Benchmark | Model

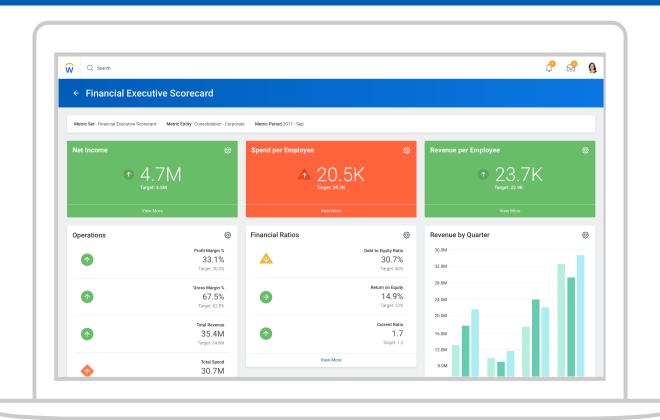
#### Insights Built Into Applications



#### **Insights Built Into Applications**



## **Insights Built Into Applications**





# Top questions for every business leader.

What is the financial health of my business?

How do we identify our best teams and future leaders?

How can we plan for, and nimbly respond to, the future?

# Workday Analytics



System of Record



System of Action



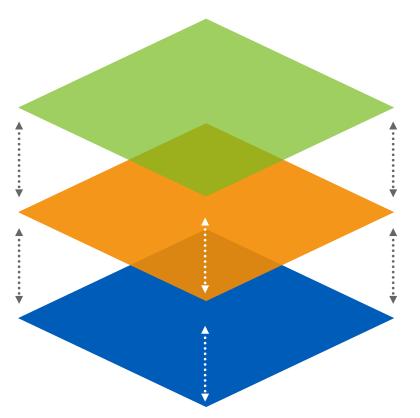
System of Engagement



System of Insight

Better business decisions with the Power of One.

#### Workday Analytics Stack



#### **Our Applications**

Workday Human Capital Management, Workday Financial Management, Workday Student, Workday Planning, Workday Prism Analytics

#### **Our Services**

Reports, Dashboards, Scorecards, Data Discovery, Worksheets, Benchmarks

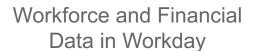
#### The Foundation

Data Integration, Data Preparation, Data Governance, Data-as-a-Service, Machine Learning

## Agenda

- Workday Analytics Update and Overview
- Workday Prism Analytics
- Analytics Strategic Focus

#### State of Workforce and Financial Analytics





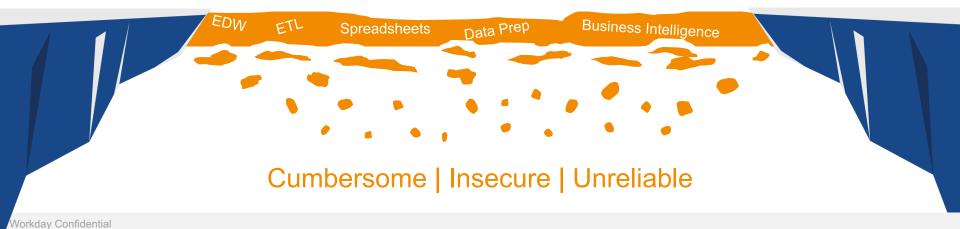
#### Other Important Data in Silos

CRM Systems

Point Of Sale

Survey Tools

Legacy Systems Contingent Labor Industry Specific Systems



#### Introducing Workday Prism Analytics



**Data Integration** 



**Data Preparation** 



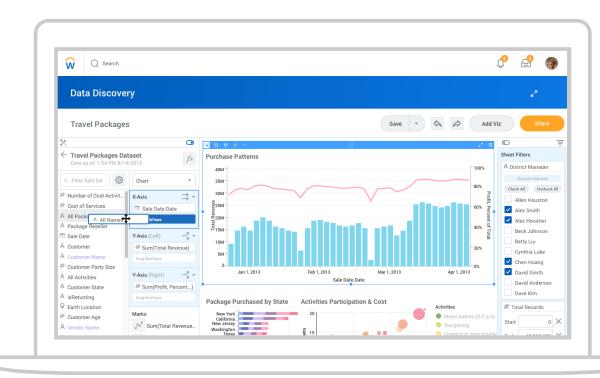
Data Governance



Reports & Dashboards



Data Discovery 30



#### Workday Prism Analytics Evolution



- Code branched in August 2016
- Platfora customers gracefully sunsetting use, assisted by Platfora/Workday
- Workday Prism Analytics LGA September 2017
- >95% of Platfora development team retained; Growing to 120 in CY2018

## Workday Prism Analytics Design Partners

Workday Human Capital Management

Workday Financial Management



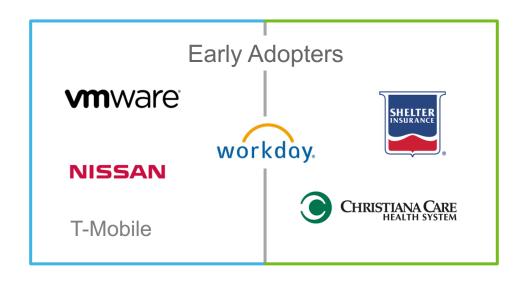
























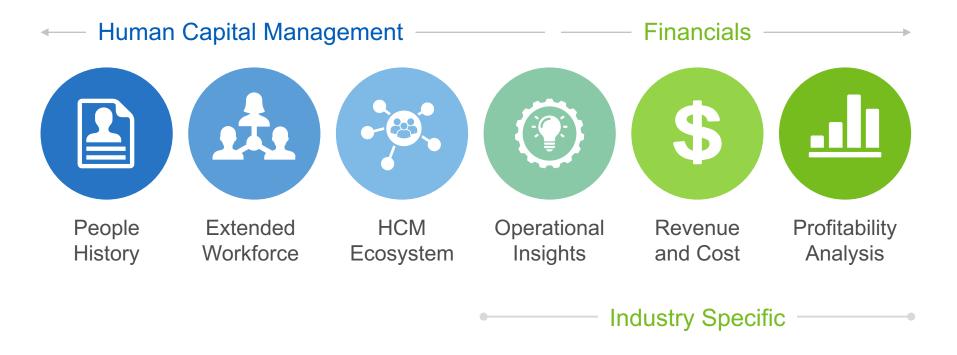








#### Answers Across the Workforce and Financial Spectrum



## Workday Prism Analytics Differentiation



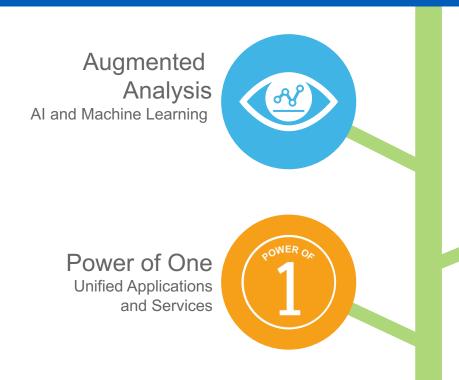






**Experience** 

#### Strategic Analytics Investments







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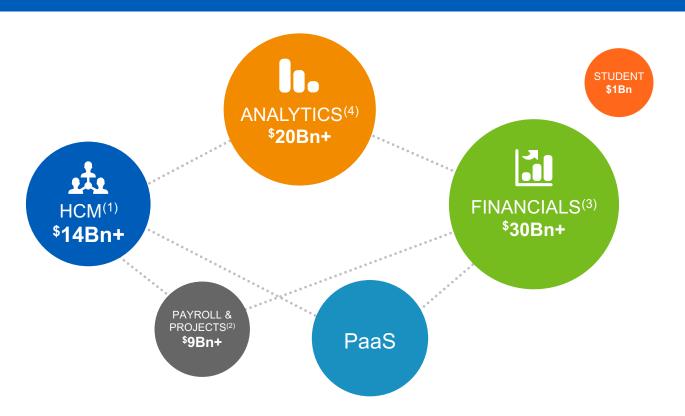


World-Class Field Organization Focused on Growth

## Agenda

- Driving Global Growth
- Effective Go to Market Across Geos and Segments
- Strong Competitive Position

## Large \$74Bn+ Opportunity



Sources: (2017 estimates, newly GA products highlighted in orange)

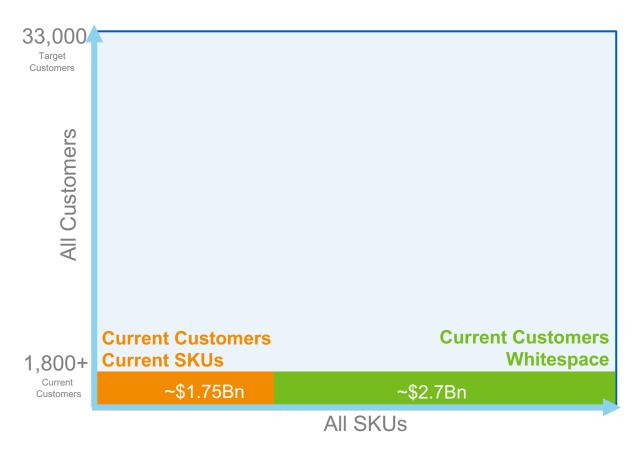
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## A Different View of Our Opportunity



# Sales Deployment Model



Regions



Specialized Sales Motion by Segment: LE & ME



Industry Focus

# Large Blue-Chip Customer Base Across Industries

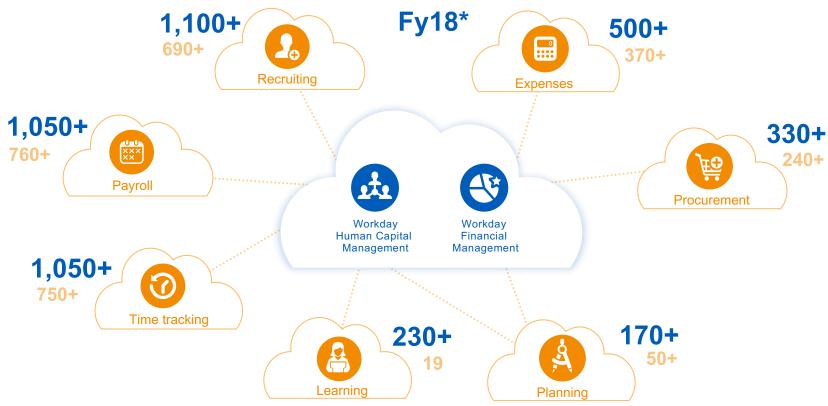


# Product-Attach Opportunity Driver of Growth



<sup>\*</sup> Represents total products sold by module through Q2 FY17

# Product-Attach Opportunity Driver of Growth



<sup>\*</sup> Represents total products sold by module through Q2 FY18 Workday confidential

## Leader with *Fortune* 500 Customers





**V**eritiv



































Morgan Stanley





MasterCard











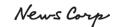




















































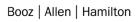








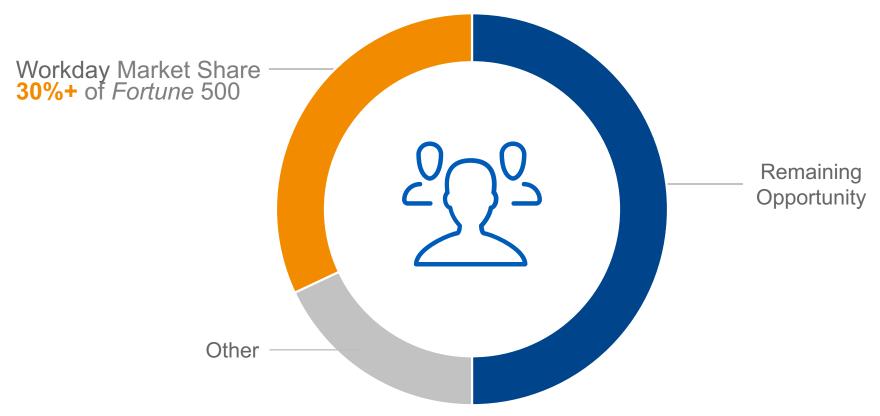








# Core HCM Significant Runway for Growth



Source: Workday Analysis as of 7/31/2017 of the Fortune 500 Workday Confidential

# Largest Companies Choose Workday

17 of 50















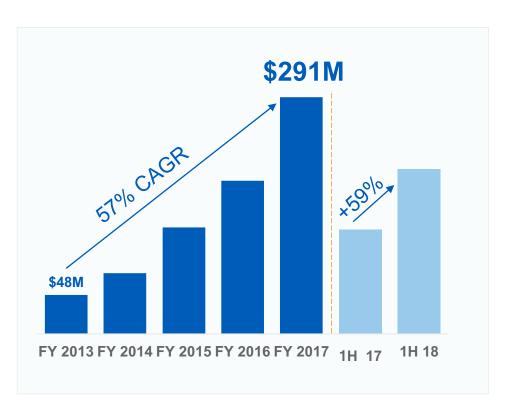




# **Expanding International Coverage**

20+ Sales Offices **30%+ New** Sales Representatives 20%+ of Revenue **Nordics 59%** Growth 1H 18 Japan Benelux Hong Kong **ASEAN** France Germany Austria Australia Iberia Switzerland New Zealand

## International Business Is a Growth Driver



#### **DRIVERS FOR GROWTH**

- Adoption of SaaS across EMEA and APAC gaining momentum
- 2. Sales Leadership
- 3. International customer referenceability

# Top International Brands



































































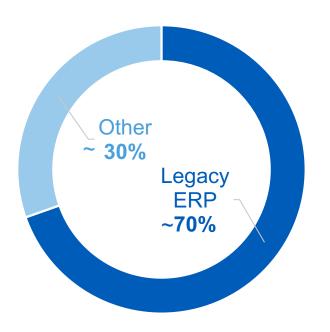






## **Strong Competitive Position**

## Wins Against Competition



## Why Workday Wins

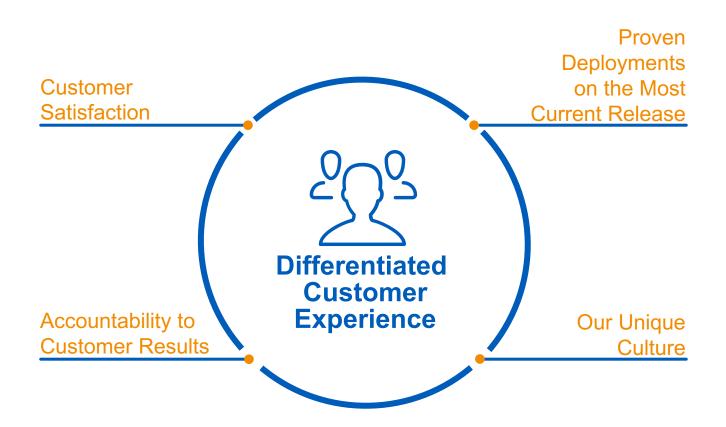
- Proven system with 95%+ customer satisfaction
- 2 Lowest deployment risk with 70%+ customers live
- Referenceable customer base with quantifiable impact
- Great ownership experience driven by unique culture
- 5 Lower Total Cost of Ownership



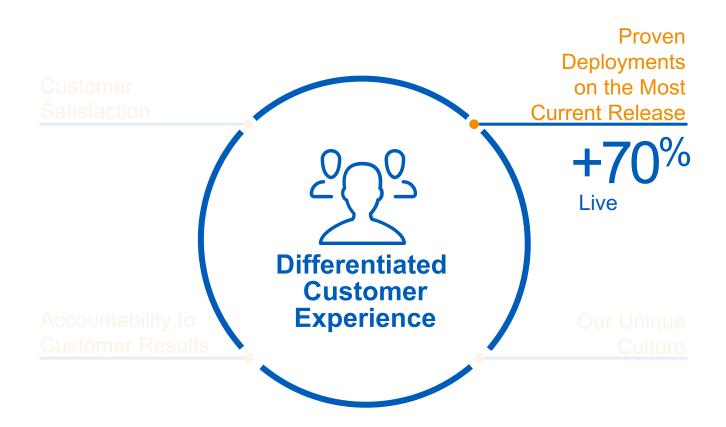
Committed to Customer Success

# Agenda

- Differentiated Customer Experience
- Fostering the Ecosystem on Workday
- Unique Culture Driving Success



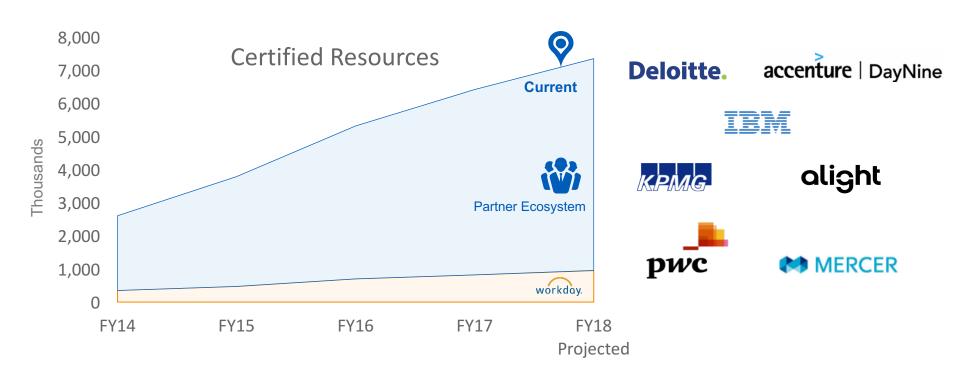




# Key Components of Deployment Philosophy



# **Ecosystem Growth**



## Immediate and Continuous Value

**Pre-Configured** 

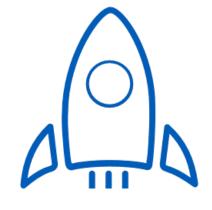


Packaged Scope



Fixed Fee





Workday Launch
Proven best-practice deployment package

**Predictable Timelines** 



Embedded Analytics and Dashboards

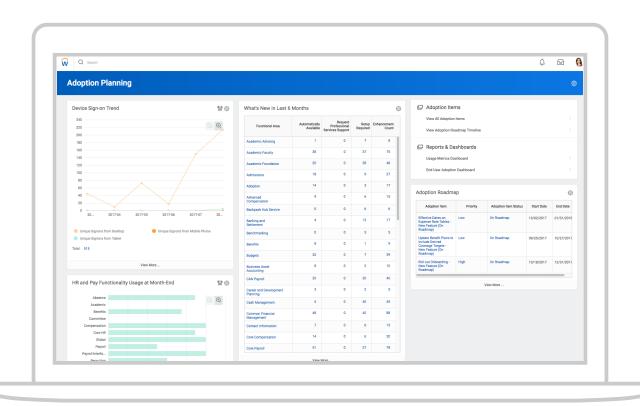


Training and Adoption





# Helping You Plan Your Adoption





# Key Takeaways

- 1 Strong sales leadership focused on capturing long-term growth
- New product innovation enables up-sell and attach opportunities to drive growth
- 3 Proven success with large enterprise
- Investment in international expansion supporting long-term growth
- Proven, low risk deployments and a long-standing, measured track record of 95% + Customer Satisfaction



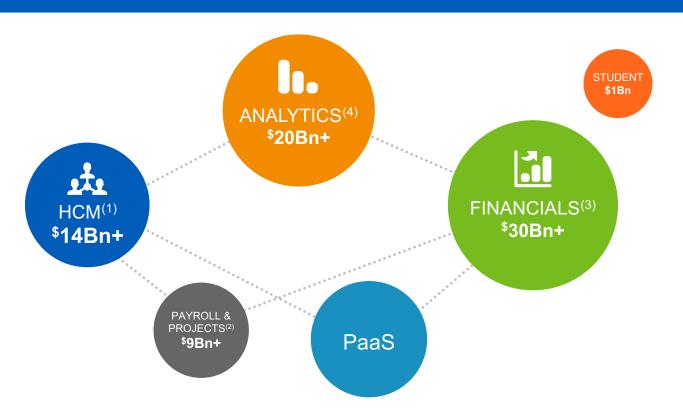
Q&A





**Financial Update** 

# Large \$74Bn+ Opportunity



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# Exhibiting Strong Growth As We Scale

#### **Quarterly Revenue**



#### **Full Year Revenue**



<sup>&</sup>quot;Annual revenue numbers prior to FY2016 do not reflect adoption of ASC 606" Workday Confidential

# And We Are Expanding Our Global Footprint

Q2 FY18: Robust Growth Across the World

\$419M

**Americas** 

+37% y/y



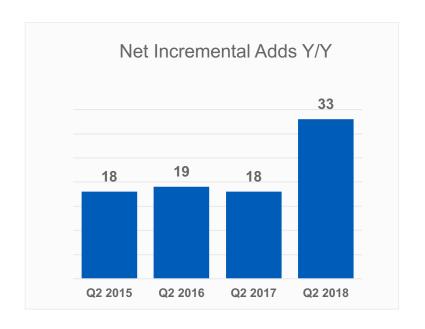
\$106M

**EMEA & APAC** 

+59% y/y

# Success in the Enterprise Segment





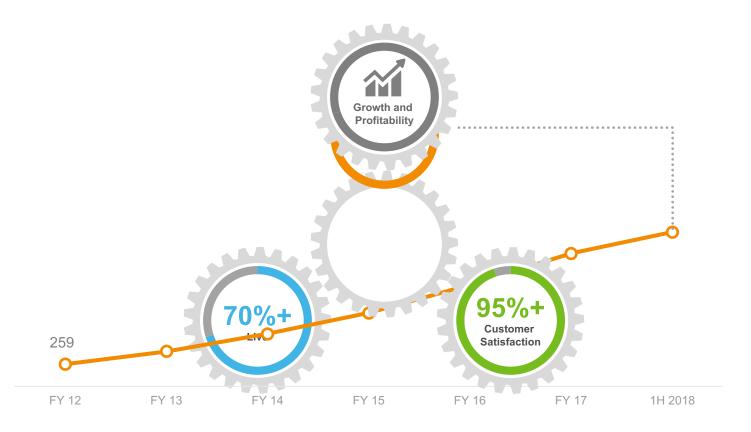
<sup>\*</sup> Company internal data. Represents number of customers with subscription contracts over annual dollar threshold Workday Confidential

# Subscription Revenue Backlog Drives Visibility and Supports Future Growth



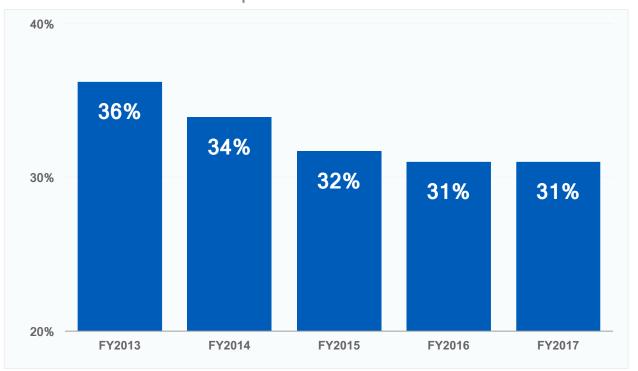
- 1. Net new customers
- 2. Renewals
- 3. Contract duration

# With Customer Success Driving Future Leverage ...



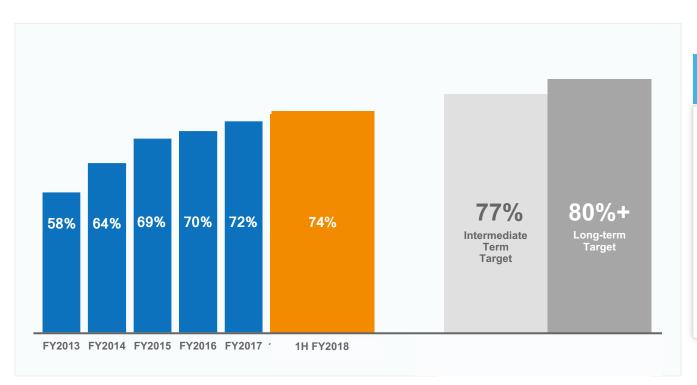
# Investing for Growth Continues to be Priority #1

Product Development Investment As a % of Revenue



<sup>&</sup>quot;Annual figures prior to FY2016 do not reflect adoption of ASC 606

## We Expect Continued Gross Margin Improvements ....



- Increasing mix towards subscription
- 2. Operating leverage through scale
- 3. Technological advances

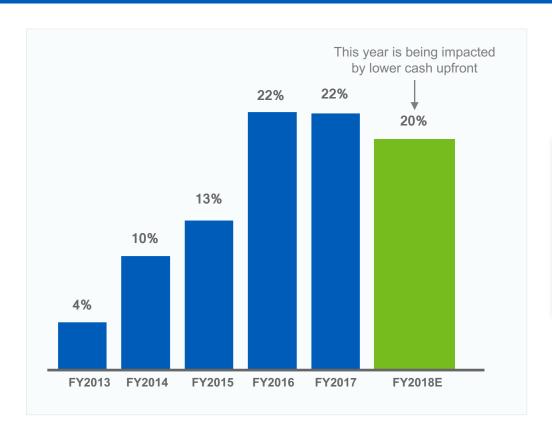
## ... While Achieving Scale as Business Grows

## Significant Operating Margin Improvement as Business Scales



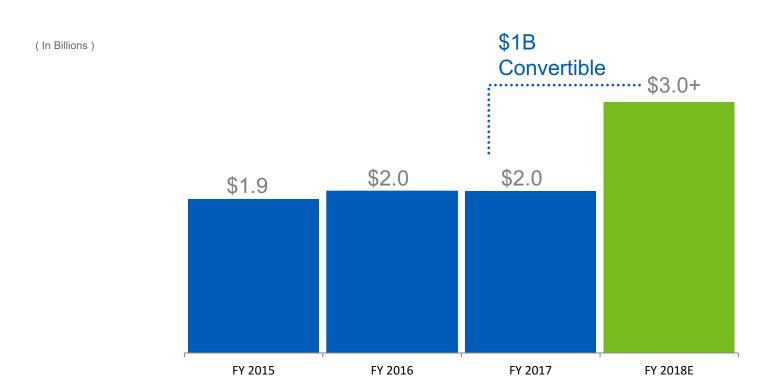
- Sustained revenue growth
- 2. Improved gross margins
- 3. Operating efficiencies

# And Generating Strong Operating Cash Flow Margin



- Operating margin improvements
- 2. Strong renewal history
- 3. Annual payment model

# Growing Flexibility to Foster Growth



<sup>\*</sup> FY18 forecasted cash balance based on FY18 operating cash flow & Capex guide; Workday Financial Analyst Day, October 10, 2017

# Key Takeaways

- 1 Massive, global market opportunity
- 2 Market leader with continuous best-in-class product innovation
- 3 Proven customer satisfaction with large blue-chip customer base
- 4 Robust partner ecosystem with expanding partnerships
- 5 High growth, recurring revenue at scale with strong profitability



Q&A



Thank You

